



Area Self Evaluation

Action Plan

March 2010

AGENDA ITEM 3(b) – APPENDIX 1

Priority for Improvement	Action	Timescale	Responsibility	Action Plan	Progress
Partnership Structures					
<p>We recognise that we need to improve how we communicate with each other. We need to ensure that there is not just good communication within Thematic Groups but also communication between Thematic Groups and with the NSYP and the seven LSPs.</p> <p>There is a need for greater understanding of the structure and various groups involved in the partnership.</p>	<p>Conduct an audit of communications and then use this audit to develop a communications framework.</p>	<p>Initial Review Nov 2009</p>	<p>Communications Officers Group</p>		<p>Work is ongoing on opportunities for closer working around communications. Work has been under taken to map print facilities, channels of communications and resources.</p> <p>The Connect partnership are working together to improve the partners' websites and improve links between these websites.</p>
	<p>Share information from thematic groups at the LAA Officer Group - to increase cross over between thematic partnerships. Standing item at meetings.</p>	<p>Implemented – 6 meetings a year.</p>	<p>Thematic Partnership Monitoring Officers</p>	<p>Completed.</p>	<p>This is a standing item at the meeting.</p>
	<p>Produce a structure chart or diagram which 'maps' the structure of the LAA framework. This chart should demonstrate the different groups involved, the constituent members and the reporting lines.</p>	<p>August 2009</p>	<p>Thematic Partnership Monitoring Officers</p>	<p>Completed.</p>	<p>This is now complete having had contributions from all Thematic Partnerships.</p>

AGENDA ITEM 3(b) – APPENDIX 1

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Community Engagement					
<p>Given the wide range of engagement activities that take place across the county the Community Engagement and Neighbourhood Management Framework has been agreed and developed to improve how we work together on community engagement. This should reduce the chances of citizens receiving numerous consultations from various partners within a relatively short timescale. We also need to share the output of engagement with each other to reduce the risk duplication between partners.</p>	<p>Implement the agreed Community Engagement and Neighbourhood Management Framework and ensure it is adopted by relevant partnerships and organisations</p>	<p>Agreed by NYSP Executive April 2009 Review Nov 2009</p>	<p>Head of Policy and Partnerships, NYCC</p>	<p>Working together with communities Action Plan</p>	<p>Framework has been agreed and publicised. The workshop on the framework at the NYSP wider partnership conference was so popular that two sessions had to be run.</p>
	<p>Develop a joint consultation and engagement database.</p>	<p>Initial Recommendations October 2009</p>	<p>NYSP Community Engagement and Neighbourhood Management Implementation Group</p>	<p>Working together with communities Action Plan</p>	<p>A report with proposals for the development of a joint consultation and engagement database was approved by the NYSP Executive in October 2009. The database is currently being built – it should be operational April/May 2010.</p>
	<p>Ensure that area structures to engage with the public are in place across the county</p>	<p>By 31 March 2010</p>	<p>District level Local Strategic Partnerships</p>	<p>Working together with communities Action Plan</p>	<p>Agreement has been reached between partners for area agreements within each district. Progress towards having area structures in place across the county is being made in all districts and will be reviewed in June 2010.</p>
	<p>Review current practice around Citizens' Panels and assess the benefits of a joint panel / closer working.</p>	<p>Initial Recommendations October 2009</p>	<p>Head of Scrutiny and Corporate Performance, NYCC</p>	<p>Working together with communities Action Plan</p>	<p>A report went to the NYSP in October 2009. This found that a single citizens' panel would not be economically viable but recommendations were made for closer working. A bank of joint questions is being developed and joint training on SNAP has been under taken.</p>
	<p>Conduct an audit of mandatory surveys carried out by partners to ascertain whether there is scope for rationalisation.</p>	<p>October 2009</p>	<p>North Yorkshire Police</p>	<p>Working together with communities Action Plan</p>	<p>A report went to the NYSP in October 2009. Work is progressing to agree joint questions for community safety.</p>

AGENDA ITEM 3(b) – APPENDIX 1

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	Set up and use the Community of Practice on the IDeA website to deliver training and share learning.	Set up May 2009 Initial Review Sept 2009	North Yorkshire, York and East Yorkshire Community Engagement Group	Working together with communities Action Plan	The Community of Practice is operational and has 46 members. Monthly updates are circulated. Efforts are being made to widen awareness and increase membership.
We recognise that we are more advanced on engagement in terms of consulting and on going engagement than on empowerment. We need to work together to implement the empowerment / duty to involve agenda more fully across the county.	Work towards the development of joint mechanisms for engaging with communities of interest and minority groups.	Initial Recommendations October 2009	NYSP Community Engagement and Neighbourhood Management Implementation Group	Working together with communities Action Plan	The NYSP Equalities Officer Network and the NYSP CENM Implementation Group are collaborating on how we can ensure that engagement with groups across the diversity strands are managed. This will involve ensuring mechanisms are accessible to all groups, as well as established where separate mechanisms are required and how we can use these effectively and efficiently across the partnership to improve efficiency and reduce consultation and engagement fatigue with the groups. The NYSP Equalities Officer Network is currently undertaking some work with established partnership groups to see how they would like to be engaged in the future. This work is at early stages of implementation.
We need to be more joined up in communicating more detail about the changes made as the result of engagement rather than just the results of the engagement exercise.	The Local Information System / Data Analysts Group work stream will consider how the results may be able to be better used.	31 March 2010	LIS Steering Group	Working together with communities Action Plan	Information being shared via Community of Practice. Joint consultation and engagement database development will also help sharing of information.

AGENDA ITEM 3(b) – APPENDIX 1

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<p>Partners need to consider how we communicate with communities and what each organisation is communicating separately and what we do together.</p> <p>We need to ensure we feed back the outcomes that result from engagement not just the raw results.</p>	<p>Conduct an audit of communications and then use this audit to develop a communications framework.</p> <p>Consider the merits of producing a NYSP branded newsletter on a quarterly/ 6 monthly basis, which incorporates various aspects and updates local residents on crime issues, housing, education etc. This should incorporate the results of consultation completed and identify what action has been implemented as a result of the communities feedback. The leaflet needs to be relevant to the 'local' community (not based on a county wide perspective).</p>	<p>Initial Review Nov 2009</p> <p>April 2010</p>	<p>Communications Officers Group</p> <p>Head of Policy and Partnerships, NYCC</p> <p>Communications Officers Group</p>	<p>Completed.</p>	<p>See above.</p> <p>An agreement is in place that all thematic partnerships will use NYTimes as the main method of publicity.</p> <p>Following the review of the NYSP structure that lead to the abolition of the 6 monthly NYSP Partnership meetings, consideration is being given to how best the occasional 'internal' NYSP newsletter can be improved.</p>
<p>We need to ensure that we know if we are effectively engaging with all groups including the voluntary sector and business across the county. Currently we feel that engagement may vary across the county between organisations but we currently do not have the information to prove or disprove this theory.</p>	<p>Review the engagement undertaken with the voluntary sector and business community.</p>	<p>April 2010</p>	<p>NYSP Community Engagement and Neighbourhood Management Implementation Group</p>	<p>Working together with communities Action Plan</p>	<p>This will be discussed at the Implementation group meeting in May 2010.</p>

AGENDA ITEM 3(b) – APPENDIX 1

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Local Intelligence					
We are working together to improve our processes for future Joint Strategic Intelligence Assessments (JSIAs). The need to improve arrangements to develop the JSIAs was highlighted by the Government Office in their LAA Annual Review Report. This has been acknowledged, taken forward and the full set of seven JSIAs was delivered in March 2009. Further recommendations have been made for improving the process for 2009 including improving data recording and reporting.	Extra support was provided by Partners in early 2009 and the 7 JSIAs were delivered in March 2009. Recommendations have been made for improving the process for 2009 including improving data recording and reporting. Evaluation of the gaps in the March 2009 JSIAs with relevant parties will be undertaken in order to ensure that the product is improved. Monitoring will be undertaken to establish whether the recommendations in the JSIAs are translated into effective CDRP Plans.	July 2009 – Nov 2009	JSIA Development Group		<p>An event was held with the CDRPs in order to obtain feedback on what worked well and areas for improvement for the November 2009 JSIA process.</p> <p>Improvements in the provision of data have been achieved for the November 2009 documents, with improved data from the DAT, Youth Justice Service and Probation Service.</p> <p>The March 2009 JSIAs have been evaluated against the CDRP Partnership Plans and in a number of cases the linkages between the two documents need to be improved. This is something which will be addressed in the forthcoming plans.</p> <p>The November 2009 JSIA's have been produced and circulated to all CDRPs.</p>
We recognise that we need to share our data more systematically and are already working towards improving with a commitment to the development of a comprehensive Local Information System project.	Work towards the development and implementation of a Local Information System which will hold data from the various Partners from the NYSP e.g. Fire, Police, District Councils, NHS North Yorkshire and York etc.	Update report January 2010	LIS Steering Group	Working together with communities Action Plan	<p>RIEP funding has been agreed and is in place for the procurement of the LIS.</p> <p>The procurement exercise is progressing. The advertisement has been replaced with a deadline of 29th April for the completion of the pre-procurement questionnaire. Invitations for tender will then be produced.</p>

AGENDA ITEM 3(b) – APPENDIX 1

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<p>We need to build on our existing knowledge of our vulnerable communities to ensure it is always up to date and accurate, and to ensure we are not missing out any groups who need extra help.</p>	<p>Continue to strive to promote a cohesive and socially inclusive society by undertaking research into the community cohesion issues for a number of groups e.g. Gypsy and Travellers, HM Forces personnel etc</p>	<p>Report Sept 2009 Ongoing</p>	<p>NYSP Equalities Task Group</p>		<p>The NYSP Equalities Task Group considered the community cohesion report on 8 September. The final report on the research done into BME housing needs across the County commissioned by the Strategic Housing Board has been produced. The Task Group will receive a presentation on the work to develop a sub-regional Gypsy & Traveller Strategy to build on existing good practice work. This ties together with work the group is doing on tension monitoring and community cohesion. A final report with recommendations to go to the April meeting of the NYSP Executive for consideration.</p>
	<p>Roll-out a hate crime reporting system across the county</p>	<p>June 2009 Review Sept 2009</p>	<p>NYCC Libraries/ NY Police.</p>		<p>The NYSP Equalities Task Group is in the process of establishing a task and finish group with membership also drawn from the Safer Forum and community groups working with victims and potential victims of hate crime to make recommendations to the NYSP about how partners can take a more proactive approach to the prevention and detection of hate crime</p>
	<p>Incorporate data on vulnerable communities into the Local Information System.</p>	<p>Ongoing</p>	<p>LIS Steering Group</p>	<p>Working together with communities Action Plan</p>	<p>Data based on the vulnerable localities index has been incorporated into the JSIAs. This information will feature in the LIS once the system is implemented.</p>
	<p>Consider if the Ethnicity mapping available on the esd toolkit can be used.</p>	<p>October 2009</p>	<p>LIS Steering Group</p>	<p>Completed.</p>	<p>The esd toolkit ethnicity mapping is not appropriate for our purposes.</p>

AGENDA ITEM 3(b) – APPENDIX 1

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<p>Community leadership activities involve a range of informal and formal links and aspects of this need better coordination. Work to improve the coordination of overview and scrutiny is being progressed, particularly in relation to the new powers to scrutinise partnership working, including community safety partnerships. We will also need to ensure that District and County Scrutiny is actively involved in the self evaluation process.</p>	<p>Develop, agree and implement the Overview and Scrutiny Guiding Principles for North Yorkshire.</p>	<p>Agreement by September 2009</p>	<p>North Yorkshire Scrutiny Officer Network</p>	<p>Completed.</p>	<p>Completed. The guiding principles have been signed up to by all district / borough & county councils and are now being used.</p>
	<p>Review of Area Self Evaluation by Overview and Scrutiny Committee.</p>	<p>Initial Discussion September 2009</p>	<p>Safe and Sustainable Communities Overview and Scrutiny Committee District Overview and Scrutiny Committees</p>		<p>Safe and Sustainable Communities Overview and Scrutiny Committee – Aug 2009- Corporate Affairs O&SC – Nov 2009 – working group set up. Nov 2009 – Joint workshop of District and County Council Scrutiny members shared best practice in scrutinising partnership working and prioritised issues for future scrutiny with a strong commitment to continued joint working.</p>
<p>Economic downturn</p>					
<p>We need to continue to do what we can to mitigate the effects of the economic downturn and make the most of the opportunities presented, for example by providing the support necessary to improve tourism in the county. However, the downturn is likely to have a negative impact during the year ahead which we will need to continually consider and plan for.</p>	<p>Produce a monthly economic report capturing economic data and service related data. Consider monthly monitoring information. Deliver the Creative Industries and Festivals Action Plans.</p>	<p>Monthly Ongoing March 2009-April 2010</p>	<p>YNYPU Councils Joint Steering Group</p>	<p>Creative Industries and Festivals Action Plans</p>	<p>Ongoing Ongoing Completed: Creative NY research into additional e-services, 2 training events completed, research into non-visual artists, evaluation of Open Studios 09, residency administration and 2 of 4 exchange residencies in Finland and Festivals Market Towns pilot. Open Studios and CI Mentoring applications (inc. Leader) submitted. Train to Gain (Festivals) submitted. Currently investigating funding for further development of this work up to 2012.</p>

AGENDA ITEM 3(b) – APPENDIX 1

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	<p>Communication with the public.</p> <p>Produce regular articles in NY times from other agencies such as Age Concern, CABx, Credit Union, Welfare Benefits Unit for York and North Yorkshire etc.</p> <p>Produce 'signposting' leaflet in conjunction with the Citizens Advice Bureaux and other advice agencies for residents and businesses to provide contact details for advice on benefits, debt, housing, business/employment, energy and consumer matters.</p> <p>Run seven district-based "Over 50s" Roadshows to provide support and advice from a range of partner groups and organisations, including CABx and Credit Union.</p>	<p>January 2009 Ongoing</p> <p>January 2009</p> <p>March 2009</p>	<p>Editor – NY Times</p> <p>Policy and Partnerships, NYCC</p> <p>Libraries, NYCC</p>		<p>Dec 2009 Articles – Financial advice for Christmas Ongoing Citizens Advice – Monthly Q&A Credit Union Articles Fuel Poverty articles</p> <p>Ongoing</p> <p>Being repeated</p>

AGENDA ITEM 3(b) – APPENDIX 1

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	<p>Additional support for Citizens Advice Bureaux.</p> <p>Provide one-off additional funding for the eight CABx in North Yorkshire to allow them to recruit additional caseworkers to meet the increasing number of people turning to their local CABx for help.</p> <p>Provide “in-kind” support Including more intelligent signposting/referrals from Customer Services Centres and identifying potential temporary accommodation within the temporary library in Harrogate to provide the local CAB with much needed space for the public to meet with specialist advisors.</p>	<p>July 2009</p> <p>Ongoing</p>	<p>Policy and Partnerships, NYCC</p> <p>Customer Service Centre, NYCC</p> <p>NYCC Adult and Community Services Directorate</p>		<p>Funding supplied.</p> <p>Customer Services Centre staff have been trained in how to handle calls from members of the public requiring debt management, housing and employment advice.</p>
	<p>Develop the North Yorkshire Credit Union including a programme of Credit Union detailed support to families in Selby and Scarborough using Children’s Centres as community savings points. Supplemented by financial awareness training and savings clubs at all schools in Selby and Scarborough. The programme will then be replicated in other areas.</p>	<p>Start date May 2009</p> <p>3 year project plan</p>	<p>Credit Union Project manager</p>		<p>In April the York Credit union had a membership of 1100. As of 30th November the membership had reached 2234 a 100% increase reaching the 1st years projected membership growth six months ahead of target.</p> <p>The Board of Directors have approved a new business plan that will bring forward further expansion and services in 2010.</p>

AGENDA ITEM 3(b) – APPENDIX 1

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	<p>Offer the first hour of internet use free to jobseekers referred to libraries by Job Centre Plus to help with job searches. Also explore opportunities for assisting in ICT training to assist those using the internet to seek jobs.</p>	<p>April 2009</p>	<p>Libraries, NYCC</p>		<p>Ongoing.</p>
	<p>Communication with businesses.</p> <p>Produce regular articles in NY times to support local businesses in conjunction with other agencies such as Business Link, Chamber of Commerce, Welcome Yorkshire and Yorkshire Forward.</p> <p>Work with the business sector (principally the Federation of Small Businesses) to provide local businesses with greater information so they can access procurement opportunities within local government.</p> <p>Provide the business sector (again principally the Federation of Small Businesses) with information about how to progress business rate issues.</p>	<p>Ongoing</p>	<p>Editor, NY Times</p>		<p>Ongoing</p>

AGENDA ITEM 3(b) – APPENDIX 1

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<p>We recognise that in the current economic climate we are not likely to achieve our targets for affordable housing. Therefore affordable housing is a focus area for 2009, to ensure we maximise delivery despite the downturn.</p>	<p>Deliver an average of 707 affordable housing units per year over the next 2 financial years via the NY Housing Partnership</p>	<p>April 2011</p>	<p>NY Strategic Housing Board</p>	<p>Affordable Housing Progress Report</p>	<p>377 new affordable homes were delivered during 2008/09 giving a cumulative total of 806 new affordable homes (07/08 and 08/09) - this equates to 36% of the LAA affordable homes target. 135 new affordable units have been delivered so far during 09/10 (44 in quarter 1 and 91 in quarter 2). The overall target is 2220 new affordable homes which means that 42.4% of the overall target has been met up to the end of September 2009.</p> <p>A programme to deliver new affordable housing (primarily for vulnerable groups) via a £5.6 million Second Homes Discount Fund is being developed. An evaluation model and evaluation panel have been established with a view to submitting a full deliverable programme to the County Council by 31/3/10.</p>
	<p>Continue to implement the Rural Housing Enabling Programme in order to produce 200 rural affordable housing units , 63 of which will be via rural exception sites</p>	<p>April 2010</p>	<p>Rural Housing Enabler Network</p>	<p>Affordable Housing Progress Report</p>	<p>The Local Authority managed Rural Housing Enabler programme has bedded in well and is starting to show results. The programme delivered 152 units during 08/09 with a further 200 units anticipated during 09/10. A governance structure and performance management system are in place to ensure that focus on delivery is maintained. Funding has been secured to undertake a review of the programme so far to inform investment decisions after 31st March 2011.</p>

AGENDA ITEM 3(b) – APPENDIX 1

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	Support the delivery of affordable housing from the planning system via a good practice planning negotiation guide and financial viability service.	Ongoing	NY Strategic Housing Board	Affordable Housing Progress Report	The sub-regional financial appraisal service continues to be used by Local Authority Planning Officers via the Valuation Office in Leeds. This service assists Local Authority Planning Officers when negotiating the number of affordable housing units on private development sites. The service has not been fully utilised due to housing market conditions.
	Maximise sub regional housing funding opportunities beyond 2011 via the adoption of a single Housing Strategy for North Yorkshire.	31st March 2010	NY Strategic Housing Board	Affordable Housing Progress Report	<p>A single Housing Strategy for the sub region has been drafted following a comprehensive county-wide consultation exercise. A further “mini” county-wide consultation exercise on the draft will start in January for a six week period.</p> <p>The sub region performed well in the Homes & Communities Agency mini bid round during the current financial year. 403 units of affordable accommodation will be funded as a result of successful bids, representing approximately £22.7 million in HCA grant flowing into the sub region.</p> <p>Each Local Authority is also making best use of funding from the Prime Minister’s “Housing Pledge”.</p>

AGENDA ITEM 3(b) – APPENDIX 1

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<p>We are concerned that the economic climate may have a negative impact in relation to employment and training for vulnerable young people with reduced funding available for community projects and less opportunities for apprenticeships. Therefore this is a priority area for the year ahead.</p>	<p>Further development of Apprenticeships</p> <p>Development of apprenticeships across the wider geographical area, particularly rural areas, and in correlation to North Yorkshire NEET (Not in Education, Employment or Training) demographics.</p> <p>Establish further across the partnership using the North Yorkshire Partnership Group.</p> <p>Ensure local businesses are supported in the development of apprenticeship and provided with guidance to fully understand the commitment required and the expectations of apprentices</p>	<p>Development from Sept 09 based on up-to-date NEET Data</p> <p>September 2009</p> <p>Ongoing</p>	<p>Recruitment and Selection, NYCC</p> <p>Recruitment and Selection, NYCC</p> <p>Recruitment and Selection, NYCC</p> <p>Recruitment and Selection, NYCC</p>		<p>Development of 40 apprenticeships (Sept 09 – Nov 09).</p> <p>Part-time apprenticeships to widen access to opportunities for young people e.g. lone parents (3 candidates engaged in programme) young people with Learning Difficulties and/or Disabilities (1 appointment).</p> <p>Partnership Agreement with Integrated Youth Support and development of targets to reduce the number of NEETs in North Yorkshire.</p> <p>Establishing apprenticeship posts with North Yorkshire Police and Ryedale District Council.</p> <p>Engagement of Local Skills Partnership. Local Government Yorkshire & Humber (LGYH) Young People's Network established. NYCC identified as key stakeholder and consultancy for best practice/information sharing.</p> <p>Promotion of apprenticeship benefits through Times 100, Unison, Low Pay Commission and Local Government Information.</p> <p>Partnership with National Apprenticeship Service to support local businesses to establish apprenticeships.</p>

AGENDA ITEM 3(b) – APPENDIX 1

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	Develop the graduate programme to address the shortage of graduate opportunities within North Yorkshire.	September 2009	Recruitment and Selection, NYCC		<p>NYCC subscribes to the National Graduate Development Programme (NGDP). NYCC has subscribed to a Graduate Internship Programme, supported by Leeds Metropolitan University. Part-funded by HECFE and Yorkshire Forward the programme will support 12-week internships within the authority, 3 of which have been identified and will commence in March 2010.</p> <p>Ryedale District Council will deliver graduate opportunities in 2010 in conjunction with NYCC's programmes</p>
Vulnerable groups – safeguarding					
There have been serious national issues relating to children's services we will therefore review and improve our safeguarding systems in 2009.	<p>Audit safeguarding arrangements in light of Haringey Baby case</p> <p>Conduct self evaluation of safeguarding arrangements against the new Ofsted Inspection Criteria.</p> <p>Develop a plan to deliver the recommendations of the government's national implementation plan arising from Lord Laming's report on child protection.</p> <p>Deliver the Local Safeguarding Children's Board Business Plan</p>	<p>Completed early 2009</p> <p>August 2009</p> <p>October 2009</p> <p>Ongoing</p>	<p>Children's Trust</p> <p>Children's Trust</p> <p>Children's Trust</p> <p>Local Safeguarding Children's Board</p>	<p>Children & Young People's Plan Children & Young People's Plan</p> <p>Children & Young People's Plan</p> <p>Children & Young People's Plan</p>	<p>Completed Phase 1 and 2 of the Audit. Phase 3 underway.</p> <p>Ofsted Inspection in September. Action Plan produced as a result.</p> <p>Contained within updated CYPP (2.1).</p> <p>Full details are available in the CYPP mid-year report.</p>

AGENDA ITEM 3(b) – APPENDIX 1

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	Deliver the safeguarding actions contained in the Stay Safe section of the CYPP.	Timescales as per plan	Children's Trust	Children & Young People's Plan	Full details are available in the CYPP mid-year report.
Those areas of development identified by CSCI have formed the subject of review and monitoring by CSCI's in 2008 in its regular meetings with ACS. CSCI's successor, the Care Quality Commission (CQC), will also review progress in the 2009 Annual Review Meeting as part of the 2008/09 performance assessment.	<p>Ensure that operational guidance within organisations and across the Safeguarding Adults partnership is fit for purpose, with clear pathways and thresholds. Ensure that LAA referral and response targets are met.</p> <p>Set up reporting and governance framework for Board; to meet the governance test for the Board and partnership. Ensure that sound communication mechanisms are in place.</p> <p>Develop a training and practice learning strategy on a multi-agency basis with focus/target groups and performance measures on quality. Ensure that LAA training delivery targets are met.</p>	<p>Dec 2009</p> <p>July 2009</p> <p>March 2010</p>	<p>Safeguarding Adults Board - lead Policy and Procedures sub-group and Performance and Quality sub-group. Local Safeguarding Adults Groups</p> <p>Safeguarding Adults Board – lead NYCC ACS</p> <p>Safeguarding Adults Board – lead Training and Practice Learning Sub Group</p>		<p>Progress audit completed by November 09. All agencies making progress towards target. Agreement that District Councils and Third Sector target deadline of March '10. Draft model procedure subject to consultation.</p> <p>Progress against LAA target for Adult Protection Referrals 2007-2010 is good. Number of referrals at Sept 2009 =1012 (136% of target 743)</p> <p>Reporting and governance framework for Board in place, sub groups and Local Safeguarding Adults groups set up, with TOR and action plans. Board Implementation Group set up to co-ordinate activities across all the groups. Key messages circulated after each Board meeting. Further work on communication strategy ongoing.</p> <p>Training Strategy and Training plan 09/10 agreed by Board. Detailed agency Training Needs Analysis (TNA) reported to Board January '10. Progress against LAA target for 2007-10 is good. Delivery of training places has met target of 3,600 places over 3 years with at least 50% offered to independent sector.</p>

AGENDA ITEM 3(b) – APPENDIX 1

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	Ensure robust arrangements for user involvement in the work of the Board and develop advocacy capacity of safeguarding adults arrangements	March 2010	Safeguarding Adults Board – lead Community Engagement sub-group/Safeguarding Adults Manager		Safeguarding Adults Manager in post from June 09. User involvement embedded in safeguarding operational guidance. Proposal on user influence considered by Board Jan '10.
	Review commissioning and contracting arrangements across the partnership to ensure that the wider safeguarding adults agenda is integrated with these.	Oct 2009	Safeguarding Adults Board – lead Chair		Ongoing development of commissioning arrangements between ACS/PCT/Supporting People. Links made with Policy & Procedure work plan. ACS issued services guidance to contracted services. PCT considering similar approach. Supporting People reviewing contracts under revised QAF standards for safeguarding. Closer relationship developed between safeguarding and contracting teams. Task group set up on collective care settings.
	Ensure that links between the Board and Safer Communities is evidenced.	Oct 2009	Safeguarding Adults Board – lead Chair of NY Safer Communities Theme Group		Board agreed to identify key messages at each meeting and include messages for Community Safety Partnership. Advised LSAGs to do same at local level. Fire and Rescue Service leading project group on 'Total Care' to share risk information amongst front line agencies.
	Review communication strategy to ensure public awareness of the safeguarding agenda.	Dec 2010	Safeguarding Adults Board – lead Community Engagement sub-group		Board has adopted a logo for use on all publicity material. Board considered marketing/branding and agreed Task group to scope design brief and plan campaign. Multi-agency awareness event booked for April '10. Plasma screens being installed in four libraries – to promote Keeping People safe from Jan '10.

AGENDA ITEM 3(b) – APPENDIX 1

Priority for Improvement	Action	Timescale	Responsibility	Action Plan	Progress
Community Cohesion					
We recognise that access to housing for vulnerable groups remains an issue for the county particularly for groups such as ex-offenders and drug users. The further implementation of the countywide Homelessness Strategy in 2009 will be key to delivering in these areas.	Implement the countywide Homelessness Strategy.	2008-2012	Countrywide Homelessness Group	Homelessness Strategy Action Plan	<p>Homelessness across North Yorkshire is reducing. Targets to reduce the number of households becoming homeless are being exceeded. 485 households were owed the full homelessness duty in 2008/9 compared with 657 in 2007/8.</p> <p>The number of households having their homelessness prevented through an intervention by Councils and their partners is increasing. LAA targets to prevent homelessness are being exceeded. 1877 households had their homelessness prevented in 2008/9 compared to 989 in 2007/8.</p> <p>Targets that are not being met are:</p> <ul style="list-style-type: none"> • Affordable Housing Delivery • Empty Homes • Progress against Empty Homes Strategy • Information Sharing regarding employment, education and training • Mopps Protocol <p>Issues around Affordable Housing delivery are addressed through the draft North Yorkshire Housing Strategy and that the development of an empty homes strategy/action plan is taken forward by the Private Sector Housing Group 2009/10.</p> <p>Targets regarding Move On Protocol (MOPPS) and information sharing are deferred until 2011/12 on the basis that they are lower priorities given emerging issues.</p>
Intergenerational work has been piecemeal and has not been systematically rolled out across	Continue to deliver intergenerational projects in Scarborough Town.	Ongoing	Scarborough District Council		Ongoing programme during 2009.

AGENDA ITEM 3(b) – APPENDIX 1

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<p>the county. We have experience of schemes with positive outcomes which could be repeated elsewhere. Therefore in order to improve community cohesion and reduce the fear of crime the intergenerational work needs to be continued in a more systematic way, prioritised at those areas in the county with greatest need.</p>	<p>Deliver the 'Their Past, Your Future' Project at Catterick Garrison</p>	<p>Dec 2009</p>	<p>NYCC Libraries</p>		<p>"Behind the Wire" has been funded through the MLA's "Their Past Your Future" Phase 2 programme and has been delivered through the library service in conjunction with other local partners. Looking at the effects of war on family life this project has contributed to a sense of community identity through the work of children, including Nepalese children, from Wavell Community junior school together with local groups and volunteers. A significant part of the intergenerational work has been through a series of interviews carried out by the children with civilians, soldiers and service families using the new library at Catterick Garrison as a focal point for learning and enjoyment. The resulting exhibition will tour venues on the Garrison and further a field and is being digitally recorded as a learning resource.</p>
<p>Alcohol</p>					
<p>We recognise that we are at an early stage in the implementation of the Alcohol Harm Reduction Strategy and have yet to see real improvements in outcomes. In 2009 we will need to continue to work towards our goals in this area and monitor whether outcomes are improving as a result of the actions we have been taking.</p>	<p>Deliver the Priorities Action Plan 2009/10 Review data available in relation to alcohol abuse and identify gaps. Determine how timely and meaningful, local data can be collated.</p>	<p>April 2010 Recommendations by April 2010</p>	<p>Alcohol Joint Co-ordination Group Alcohol Joint Co-ordination Group</p>	<p>Alcohol Harm Reduction Strategy</p>	<p>Alcohol JCG will be having its final meeting on the 22nd March in which this will be a specific agenda item. The DAT Board are now taking on responsibility of alcohol.</p>

AGENDA ITEM 3(b) – APPENDIX 1

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Environment					
<p>We recognise that across North Yorkshire a lot is going on to try to tackle climate change but that this has been largely organisational focused. In 2009 we therefore need to work to bring together the work of different organisations across the county. We also need to focus on our community leadership role in this area.</p>	<p>Develop the work programme to reduce per capita CO2 emissions (NI 186).</p>	<p>Ongoing</p>	<p>Y&NY Sustainable Development Officers Group</p>	<p>NI186 Action Plan</p>	<p>The NI186 delivery group is currently redrafting their action plan.</p>
	<p>Support the work of the North Yorkshire and Humber Energy Saving Trust advice centre (ESTac)</p>	<p>Ongoing</p>			<p>The Y&NY Sustainable Development Officers group continue to work with the Energy Saving Trust (EST) on a range of issues and they currently chair the NI186 group. The 'Ryedale Energy Conservation Group' hosted by the EST have recently been re-branded as Sustainability 4 Yorkshire</p>
	<p>Develop the joint work programme to reduce CO2 emissions from local authority operations (NI 185)</p>	<p>Plan - September 2009</p>			<p>Work is ongoing through the NI185 delivery group.</p>
	<p>Work through the NYSP in adapting to climate change</p>	<p>April 2010</p>			<p>Climate Change Champions (CCC) have been nominated for each partner. Janet Waggott is the CCC for the NYSP and presentations on Climate Change have been delivered to the NYSP Exec and Stronger Rural Thematic Partnership. The Stronger Rural Thematic Partnership is currently developing plans for taking work forward around climate change.</p>

AGENDA ITEM 3(b) – APPENDIX 1

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Emergency Planning/ Flooding					
We recognise that flooding still presents a major risk to the county. We are working towards implementing the recommendations in the Pitt Report to improve our preparedness and prevention methodologies. This will therefore be a focus area for us in 2009/10	Conduct a partnership Overview and Scrutiny review of flooding.	July 2009	Scrutiny Task Group	Completed.	<p>Joint Flood Scrutiny Task Group Report and Recommendations reported to The group's final report has been discussed by the Safe and Sustainable Communities O&S Committee at its meeting on 2 July, and by the Environment and Heritage O&S Committee at its meeting on 29 July 2009. The comments of the committees have been incorporated into the final report.</p> <p>The report has also been considered by district and borough council scrutiny committees.</p> <p>Progress against the recommendations will be monitored at least annually. The E&HO&S committee is planning to hold an annual review meeting in May/June next year. Representatives from the district councils and the main agencies will be invited.</p>
	Create a Multi-Agency Flood Plans for each district.	April 2010	Multi Agency Flood Plan Group	Completed.	<p>Ryedale, Selby and Harrogate completed. Scarborough, Hambleton, Richmondshire and Craven in development. All plans will be signed off in March.</p> <p>On track to meet LAA target for NI 179.</p>

AGENDA ITEM 3(b) – APPENDIX 1

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Healthier communities					
<p>We recognise that we are in the early stage of implementing the 'Healthy Weight, Active Lives' strategy and have yet to deliver measurable outcomes. In 2009/10 this will be a focus area and we will work with identified groups.</p>	<p>Overall implementation of the 'Healthy Weight, Active Lives' strategy</p>	<p>As per Action Plan.</p>	<p>Health Improvement Manger NHS NYY</p>	<p>Healthy Weight, Active Lives' action plan</p>	<p>Currently implementing a number of programmes of work both for adults and children. All stakeholders have been informed of the document and there role in achieving a healthy weight for all An audit of the programme has been carried out, recommendations made and due to be implemented.</p> <p>The first course started in Norton in January 2010, and will be followed by two other courses in the Pickering area later in the spring term. Healthy Schools strategic plans are underpinned by action plans. Review of progress in July on these plans rated progress to be amber. Success criteria are related to improving outcomes health outcomes for children and young people as well as meeting targets.</p> <p>By December 2009 85% of schools had achieved healthy schools status.</p>
	<p>Implement the National child measurement programme</p>	<p>Review Annually Annually</p>	<p>Children's services Midwives, Health Visitors Community services</p>	<p>Healthy Weight, Active Lives' action plan</p>	
	<p>Run the Mend programme (Mind, Exercise, Nutrition, Do it!)</p>	<p>April 2011</p>	<p>Adult Education NY (Ryedale)</p>	<p>Healthy Weight, Active Lives' action plan</p>	
	<p>Run the Healthy Schools scheme</p>	<p>April 2011 Ongoing</p>	<p>NYCC Extended Services (Selby) Healthy Schools Consultant</p>	<p>Healthy Weight, Active Lives' action plan</p>	
<p>We recognise that we are in the early stage of implementing the 'Healthy Weight, Active Lives' strategy and have yet to deliver measurable outcomes. In 2009/10 this will be a focus area and we will work with identified groups.</p>	<p>Introduce the Henry programme (healthy exercise and nutrition for the really young)</p>	<p>2009/10</p>	<p>Various Children's Centres Proposal to expand in Ryedale in 2009/10.</p>	<p>Healthy Weight, Active Lives' action plan</p>	<p>In discussions with Ryedale and York to secure funding to train up a number of health care professionals to deliver programmes.</p>

AGENDA ITEM 3(b) – APPENDIX 1

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	Run the Altogether Better Project	2008-12	Altogether Better Project Manager, NHS NYY	Healthy Weight, Active Lives' action plan	This project operates in the 8 most deprived wards in Scarborough Borough. During 2009 4 "Understanding Health Improvement" courses for frontline workers and volunteers and one "Food for Thought" course in Eastfield for community members have been run. In 2010 4 of each of these courses will be run as well as short courses in the 8 localities.
	In-house weight management service at North House Surgery, Ripon	Proposals to be developed for 2009/10	North House Surgery, Ripon	Healthy Weight, Active Lives' action plan	Funding secured, in the process of training surgery nurses as well as design and plan the weight management programme.
We have prioritised smoking in pregnancy and will be working to get back on target in 2009/10.	Enhancing specialist service provision (based on outcome of review of needs and service provision).	Selby (and York) service now commissioned. Negotiations under way for Scarborough Service	Consultant in Public Health, NHS NYY		The additional one and a half days smoking in pregnancy capacity commenced in August 2009. Venues for clinics have been secured and contact made with children's' centres to increase referrals. Care pathway with the Trust being developed.
	Training for midwives	Ongoing	Consultant in Public Health, NHS NYY		Training for midwives is ongoing.
	Campaigns - e.g. national smoking in pregnancy campaign	Ongoing	Consultant in Public Health, NHS NYY		Photo frames for antenatal scan pictures, which also advertise the support available both locally and nationally to support pregnant women and their families, have been printed and will be made available to all pregnant women across North Yorkshire. Action will continue to promote referrals to the service.

AGENDA ITEM 3(b) – APPENDIX 1

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	Capacity building - e.g. training for staff working with young people	Ongoing	Consultant in Public Health, NHS NYY		Performance on this target improved in Q2009/10. The proportion of mothers known to smoke during pregnancy (at delivery) decreased from 15.3% in Q4 2008/09 to 13.8% in Q2 2009.
Governance					
We recognise that some of our performance measures are focused on processes rather than outcomes.	Review performance measures and ensure that these are outcome focused.	Report October 2009	LAA Officer Group		The Sustainable Community Strategy 2008/18 and Local Area Agreement 2008/11 are to be refreshed during the course of 2010/11 to ensure that our current priorities and targets still accurately reflect the needs of our communities going forward from 2011. As part of this refresh one key requirement to be considered when defining LAA indicators is ensuring the measurement is outcome focused.

AGENDA ITEM 3(b) – APPENDIX 1

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	Introduce formal monitoring documents of the sub-regional investment plan.	December 2009	YNYPU		<p>The sub-regional investment plan is now referred to as the Geographic Programme.</p> <p>A report was prepared in liaison with Yorkshire Forward and presented both to the Yorkshire Forward Board and the Partnership Executive in January 2010.</p> <p>In addition Yorkshire Forward will be holding briefing session on 1 March 2010 to look at performance in the sub-region across all policy products including analysis of regional projects as well as sub-regional ones.</p> <p>Further progress will be reported to the Partnership Executive in the summer.</p>